California Medical Association

Federal Landscape Health Care Reform & Deficit Reduction

Elizabeth McNeil Vice President Federal Government Relations



- Historic Legislation
- Complex Law
- Outcome Unknown
- Repeal vs. Incremental Fixes

- SUPREME COURT DECISION
- NOVEMBER ELECTIONS
- IMPLEMENTATION HAPPENING NOW
- PHYSICIANS SHOULD FOCUS ON CMS AND HEALTH INSURANCE EXCHANGE;



Election Scenario #1:
 R-President; R-Senate; R-House
 Repeal Health Reform
 No Replacement Strategy

Election Scenario #2:
 President Obama; R-Senate; R-House
 No Repeal of Health Care Reform
 But Incremental Improvements

- 2013 ECONOMIC AND POLITICAL CLIMATE KEEP FOCUS ON DEFICIT REDUCTION
- 2013 Issues: Entitlement Spending Cuts
- Impact on Health Reform
- Medicare Reform despite slowed spending
- Medicaid Reform
- 2013 Sequestration Cuts of \$1.5 trillion
- \$500 m cuts to Defense Department/Military
- Across the Board Non-Defense Cuts
- 2% Medicare Cuts

Deficit Reduction Plans

- Rep Paul Ryan Republican Plan
- Reduces deficit \$4 T- tax and spending cuts
- Repeals Health Care Reform
- Medicaid Block Grants
- Medicare vouchers to purchase private health plans



Deficit Reduction Plans

- President Obama Plan
- Reduce deficit \$4 T-spending cuts and tax increases on wealthy individuals and corps
- \$248 billion in Medicare savings
- \$73 billion in Medicaid savings
- \$3.5 billion in public health savings



Deficit Reduction Plans

President Obama Plan - Continued

- Medicaid-SCHIP Blended Matching Rate
- Medicare IPAB on Steroids
- Cuts to all Other Provider Groups
- Seniors asked to pay more: co-pays, deductibles, premiums and Medi-gap
- IME Cuts NO GME Cuts



WHAT COULD BE BIGGER THAN HEALTH CARE REFORM?



Congressional Super Committee

Joint Select Committee on Deficit Reduction



WHAT COULD BE BIGGER THAN HEALTH CARE REFORM? The Politics of Deficit Reduction

The Economy and the Deficit
 Will drive Medicare and Medicaid

- The State of Medicare and Medicaid will drive Health Care Reform Decisions



SUPER COMMITTEE

 CONGRESSIONAL SUPER COMMITTEE charged with making \$1.2-1.5 TRILLION
 IN SPENDING CUTS AND REVENUE INCREASES

Super Committee and Congress Failed Miserably

Sequestration Starts in 2013
 Automatic Across the Board Cuts Triggered



Sequestration Summary

- 50% of savings from Defense spending cuts
- 50% savings from remaining programs
- MEDICARE CUTS CAPPED AT 2%
- Other Non-Defense Program Cuts Higher than Medicare
- EXEMPT PROGRAMS: Social Security, Medicaid, VA, retirement funds and other programs



What's Driving Congress?

- Troubled Economy
- Deficit
- Government Spending
- Escalating health care costs
- Two biggest entitlement programs:
 Medicare and Medicaid
- The Cost of Not Covering the Uninsured





Sources of Growth in Projected Federal Spending on Medicare and Medicaid

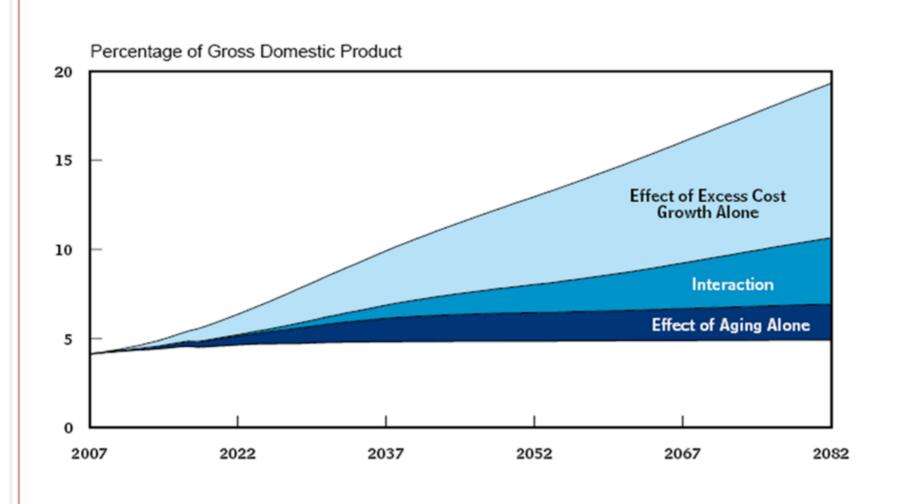
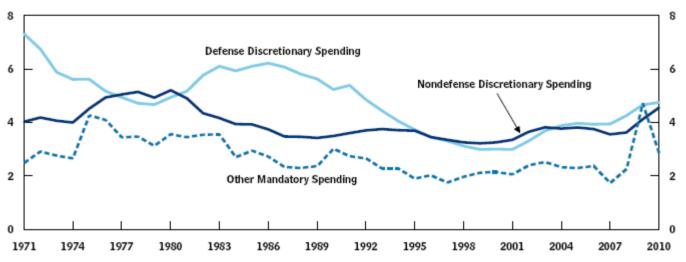


Figure 5-2.

Other Federal Spending, by Category, 1971 to 2010

(Percentage of gross domestic product)



Source: Congressional Budget Office.

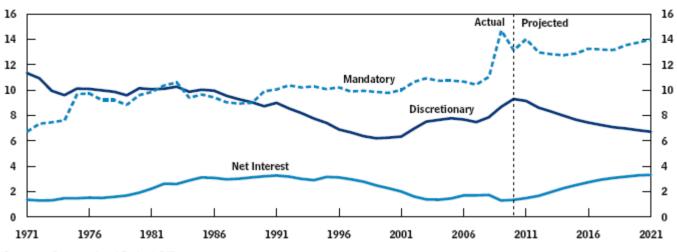
Note: Other federal spending is all spending other than for the major mandatory health care programs, Social Security, and interest payments on debt held by the public.



Figure 3-1.

Outlays, by Category

(Percentage of gross domestic product)



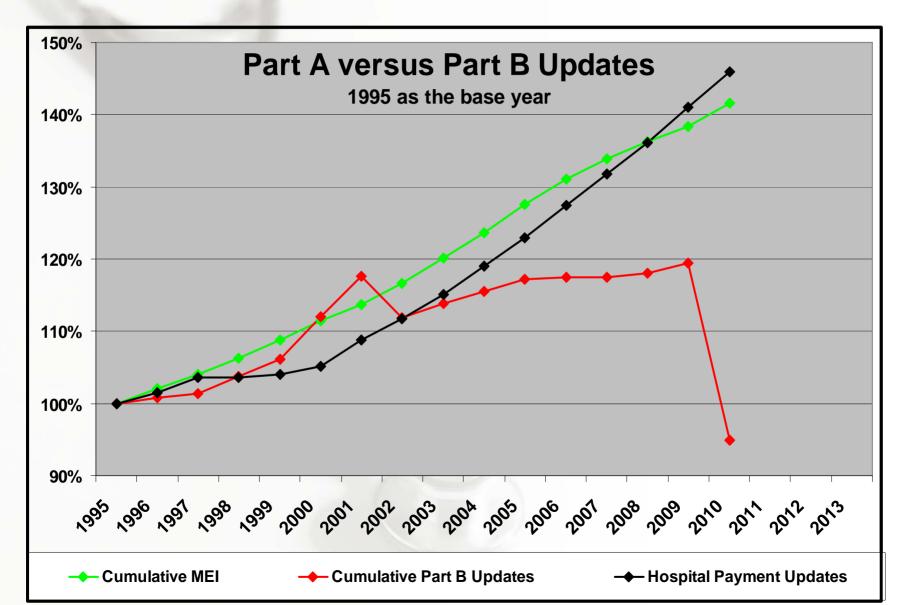
Source: Congressional Budget Office.



What's Driving Physicians? Maintaining ACCESS TO CARE

- Traditional Medicare FFS Program
 Sustainable Growth Rate (SGR) Formula
 2011 Cut: 27.4%
 Sequestration and IPAB Cuts
- Medicare Advantage HMO Program
 Payment rates transitioning down to FFS Quality Bonus/Risk Adjustment Methods Sequestration Cuts

SGR vs. MEI



MEDICARE and MEDICAID'S INFLUENCE

- The Medicare Fee Schedule drives
 TriCare for Military Families
 All Private Sector Rates Tied to Medicare
 Could Influence the Health Exchange Rates
- <u>Medi-Cal</u> could enroll almost half of CA's uninsured. Rates are 50% below Medicare.
- These rates will determine whether there is access to doctors under health care reform.

Medicare SGR Repeal CMA/AMA Plan

- AMA/CMA and Organized Medicine
 Urging REPEAL OF SGR (\$300 billion)
- 3-5 years of Stability + Inflation Updates
- Test Innovative/Alternative Models
- Implement the Best Models
- New Proposal to Use Unspent Military Funds from the early troop withdrawals in Iraq and Afghanistan (\$800 billion)

CMA Message to Congress

Repealing the SGR,

AND MAKES ECONOMIC SENSE



MEDICARE SGR REPEAL IMPROVES ACCESS TO CARE

- CMA-County Medical Society Survey:
- If substantial Medicare cuts occur, physicians said the following:
- 72% will reduce or stop taking new Medicare patients
- 55% will reduce the number of existing Medicare patients or quit Medicare altogether
- Real physician shortages in California
 Demand will soon outpace the supply by 20%



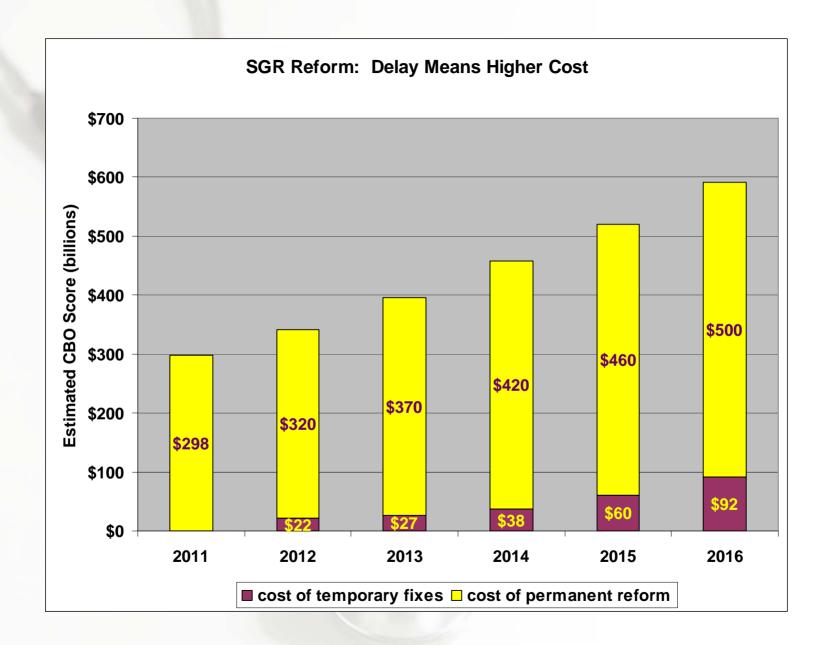
MEDICARE SGR REPEAL Makes Economic Sense

5 years ago it cost \$48 billion to repeal SGR

In 2011 it costs \$300 billion to repeal SGR

In 2016 it will cost nearly \$600 billion





MEDICARE SGR REPEAL MAKES ECONOMIC SENSE

- Access to Care and Jobs: Lewin Group Report
- The report states, "...strong physician practices not only ensure the health and well being of communities but also critically support local economies and enable jobs, growth and prosperity."
- If physician practices are forced to close, the entire California economy will suffer.



Medicare SGR Repeal Makes Economic Sense

- In 2009, California office-based physicians
- Created a total of \$137.9 billion in revenue
- Supported 458,397 jobs
- On average, each physician supported 5.8 jobs
- Contributed \$106.3 billion in wages and benefits for employees
- On average, each physician supported \$1,355,894 in total wages and benefits
- Supported \$7,215.5 million in local and state tax revenues

Medi-Cal Rate Reduction California Status:

- 10% Physician Rate Cut Proposed by State
- Highest Copayments in Nation
- Limits patients to 7 office visits/year
- CA rates rank 47th; 50% below Medicare
- 2/3 of CA doctors cannot participate
- Half Medi-Cal patients can't find a doctor
- CMS approved the 10% cut
- CMA won a court injunction to stop the cuts

Medi-Cal Rate Reduction

- CMA opposing cuts because
- Violates Federal Equal Access laws
- Will Cause Patients Irreparable Harm
- Costs the State and Federal Govt More
- Severely hinders implementation of health care reform: 3 million uninsured to Medi-Cal



Health Care Reform

- The Economy and the Deficit and
- The status of Medicare and Medicaid
- WILL DRIVE THE FUTURE OF HEALTH CARE REFORM
- Can we afford the ACA?
- Can we afford not to adopt the ACA?

"That we are in the midst of crisis is now well understood. Our nation is at war . . . And, our health care is too costly."

-Obama Inaugural Address





CMA Principles for Health Care Reform

Universal Access to Care
Assistance for Low-income Families to Afford
Health Insurance

Health Insurance Exchange

Choice, Competition, Insurance Reform Broad-based Financing

Medicare Delivery Reform



CMA Principles for Health Care Reform

CMA Survey 43% Support/43% Oppose

CMA supported the coverage expansion, insurance industry reforms, affordable premiums, investments in primary care, public health and the physician workforce.

While the ACA provided coverage, it does not ensure access to a physician. Improvement access to be made.

California Congressional Leaders

U.S. House of Representatives

California Leadership – Clean Sweep

Speaker Nancy Pelosi

Chairman Henry Waxman-Energy Commerce

Chairman Pete Stark-Ways & Means

Chairman George Miller- Ed Labor

Leader Xavier Becerra



Health Reform Summary

Coverage **Insurance Industry Reforms Health Insurance Exchange Medicare Payment Reform-Quality** Prevention, Wellness, Public Health **Health Care Professional Workforce** Revenue

Health Reform

California's ~7.4 million Uninsured

~1.4 million undocumented not covered

~3 million to Medi-Cal

~3 million to private coverage in Exchange



Health Reform

Coverage Expansion – 2014

Individual mandate
Individual tax credits 133-400% FPL

Medicaid Expansion to 133% FPL
Primary Care Rate Inc to Medicare
100% federally financed phased to 90% 2020

No Employer Mandate but Penalties Small Business Tax Credits



Health Insurance Exchange – 2014

Health Plan Standards & Benefits

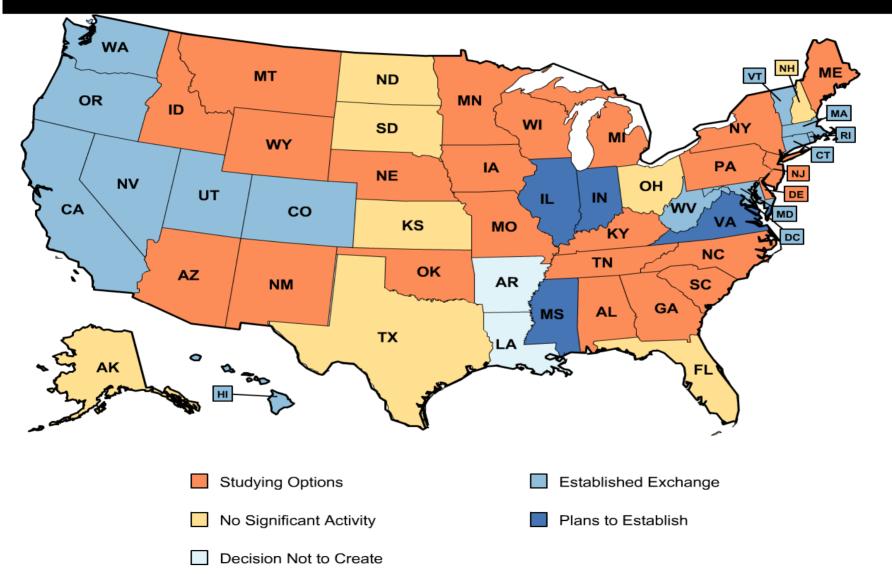
Choice of Private Health Plans

Allows Patients to Choose Out-of-Network, Non- Contracted Physicians

Enrollment Initially Limited to Uninsured



State Action on Exchanges

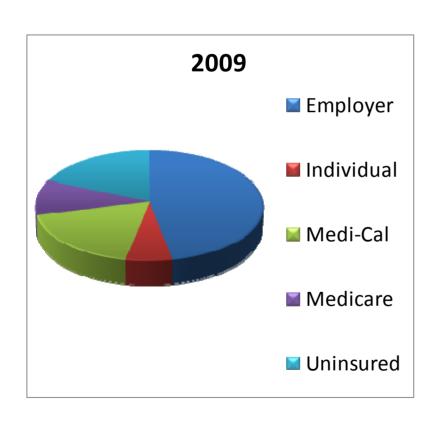


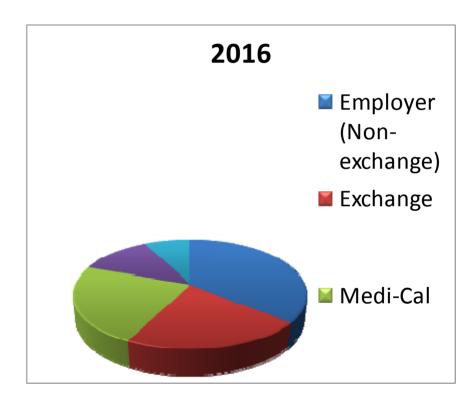
Health Reform Health Insurance Exchange

- CA Public Entity: 5 Member Board
- Active Purchaser Like Massachusetts
- Ind Mandate, Premium Subsidy, Guaranteed Issue, and perhaps Employers Dropping Coverage will expand the Exchange Rapidly
- Enormous market influence
- 4 Plan Levels: Bronze, Silver, Gold & Platinum with different cost-sharing

Exchange Enrollment Estimates

Enrollees' Health Insurance Coverage by Source





Federal Benchmark Options

Benchmark Plan Option	Choice(s) in California under the Benchmark Option		
One of the three largest	Kaiser HMO	Blue Shield Basic HMO	Anthem Blue Cross
state employee plans by			PERS Choice PPO
enrollment			
One of the three largest	Blue Cross Blue	Blue Cross Blue Shield	Government
federal employee health	Shield Basic	Standard	Employees Health
plans by enrollment			Association (GEHA)
Largest HMO plan offered			•
in the state's commercial	Large Group Kaiser Traditional HMO		
market by enrollment			
One of the three largest	Small Group Anthem	Small Group Kaiser	Small Group Blue
small group plans in the	Blue Cross (Solution	нмо	Shield (Spectrum PPO
state by enrollment*	2500) PPO		Plan 1500 Value)

^{*} The small group plans will not likely be confirmed until after March 31, 2012.



 Health Insurance Exchange: CMA Issues Inclusion of Safety Net Physicians Risk Adjusted Rates Individual Physician Quality Reporting **CO-OP** Inclusion Essential Health Benefits Package Competitive Rates to Ensure Access to Care Market Influence

Insurance Industry Reforms 2010/2014

85% Medical Loss Ratio

Adequate Provider Networks

No Bans for Pre-existing Conditions

No Rescinding Coverage

Community Rating with Limits



Allows Coops in the Exchange Consumer Operated and Oriented Plans

Not run by government or insurers

Not for Profit

Licensed to Sell Insurance In CA

Same Benefits Offered

\$6 billion loans for start up costs-repaid 5 yrs

Grants to build reserves-repaid 15 yrs

Physicians can form, lead and operate

- Medical Liability
- Pilot programs
- No expansion of California's successful
 MICRA law around the country
- MICRA protected for California physicians



- Early implementation: Insurance Reforms
- Ban on Pre-Existing Conditions
- Ban on Recission (CMA)
- Parent's Covering Young Adults
- Medicare expansion 55-64 yr olds
- Medical Loss Ratio 85% (CMA)



Public Health, Prevention and Wellness

Physician Workforce Restoration

Redistributes GME slots

Primary care

State grants; NHSC scholarship and loan repayment \$\$; health professionals & diversity programs; cultural competency

Health Reform Important Programs

- Programs to decrease health care disparities
- Programs to promote linguistic and cultural competency by providers
- Programs to encourage a more diverse physician workforce
- Programs to improve access to quality of care



Medicare Reform = Delivery System Reform What Resonated with Policy-Makers?

Medicare cost growth unsustainable
Medicare's broad influence
SGR is broken
Value over volume
Geographic variation in spending
Rewarding coordination of care
Emphasis on primary care
Quality and accountability



Clinical Effectiveness Research

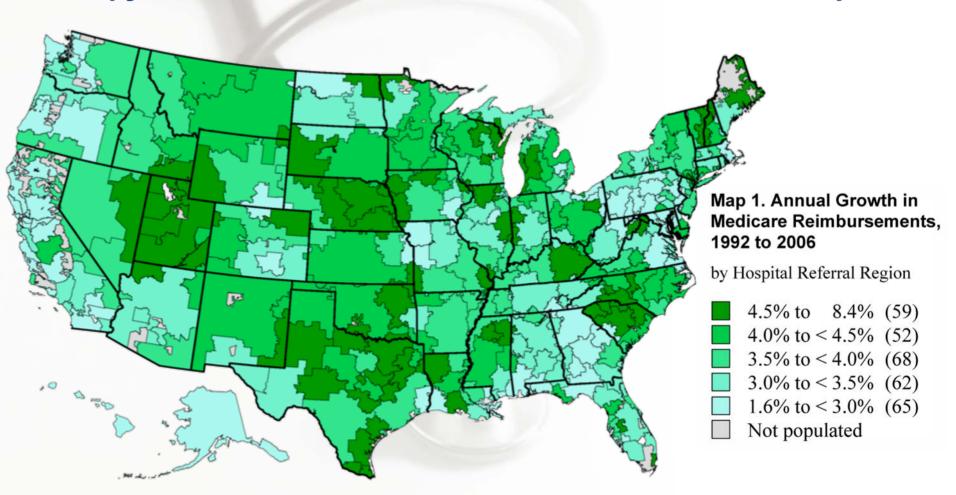
-Clinical tool for physicians

-Prohibits using info for coverage, benefit, and payment decisions by Medicare

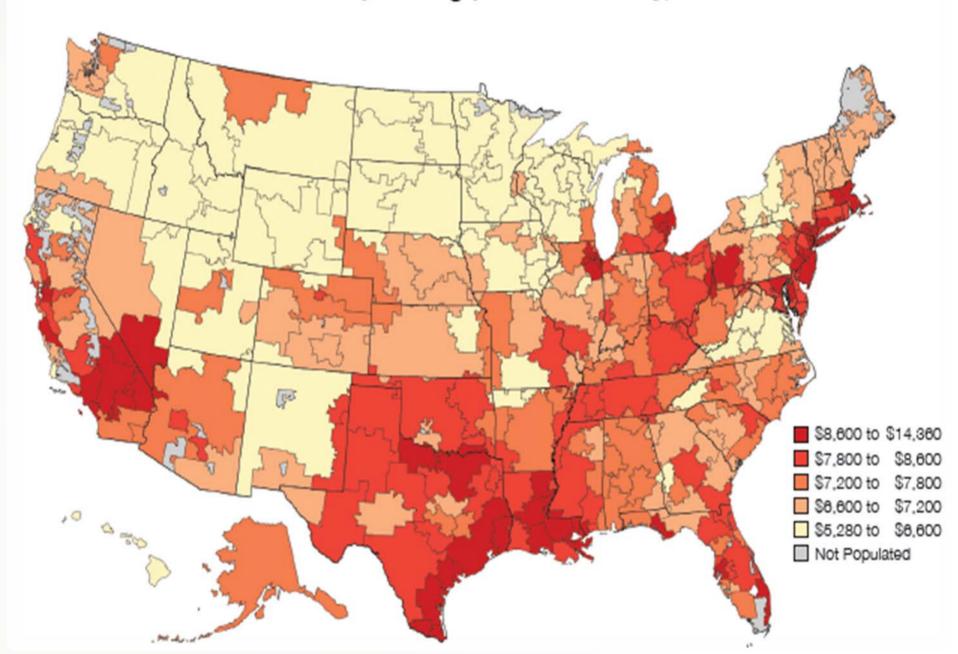


The Influence of Dartmouth

(if the U.S. behaved like San Francisco . . .)



Medicare Spending per Beneficiary, 2005



- CMA MEDICARE VICTORIES
 - Value Modifier: Medicare rates should be cost and risk-adjusted
 - -CA DOCTORS ARE EFFICIENT
 - Medicare Payment Localities should be updated to MSAs
- CMA prevented \$600 million in California physician payment cuts aside from the SGR

Medicare Reforms

Accountable Care Organizations-ACOs

Physician-led; No hospital involvement required

Loose affiliation, large medical groups, integrated systems

Coordinate care & report on quality

Shared savings to ACO for reducing Part A & B expenditures in region: Benchmark

Pathway to anti-trust relief



- ACO Regulations
- Burdensome Requirements
- Governance
- 65 Quality Measures PQRI/Hospital
- Spending Benchmark Good for California
- Risk/Cost Adjusted; National Growth Rate
- 2 Payment Tracks:50-65% Shared Savings
- Downside Financial Risk

STATUS OF HEALTH REFORM

- Physician Payment and Delivery Reform
- Accountable Care Organizations (ACOs)
- Innovation Center ACO, Bundling, Medical Home
- Value Modifier
- Physician Compare Website
- Hospital Payment changes: Readmits/HAC/DSH
- CO-OPS
- Primary Care & HPSA Surgeon 10% Bonuses



Status of Health Reform

- New Payment Models in Health Reform
- SGR Alternatives
- Medical Home
- Partial and Full Capitation
- Shared Savings Payments
- 10% Primary Care & HPSA Surgeon Bonus
- Medi-Cal PCP Increase to Medicare 2 yrs



Status of Health Reform

- New Payment Models Continued
- Value Modifier Payment Methodology
 Payment based on quality reporting and individual physician spending above or below the national per capita level.
- Quality Reporting Bonus
- E-Prescribing Bonus
- HIT Adoption Funding



Status of Health Reform

- New Hospital Payment Changes Impacting Physicians:
- Bundling
- Hospital Readmissions
- Hospital Acquired Infections
- Reduced DSH Payments
- GME Funding



ALTERNATIVE PAYMENT MODELS

- Congress is willing to put more resources into health care if physicians are willing to
- Collaborate and Coordinate care
- Engage in Quality Improvement
- EHR



ALTERNATIVE MODELS CMA Proposing to CMS

- CMS Innovation Center- \$12 Billion
- Physician Organization Coordinate Care
- Private Contracting
- Medical Home Expansion
- Reducing Clinical Variation
- ACO Transition Model for Solo/Small Groups
- Patient Registries
- Physician Feedback Programs
- Palliative Care Medical Home
- All of these must have quality improvement component
- Medical Groups, Independent Physicians, Medical Societies



Profound Market Changes

Driven by Private Sector

Accelerated by Health Care Reform

 Exacerbated by the Economy & the Politics of Deficit Reduction

Influenced by Patient Lifestyle Decisions



Profound Changes

- Predictions: Physician Consolidation
- Independent Practice Model in Decline
- Larger Physician Groups are the Future
- Physicians Aligning with Hospitals
- Foundations, ACOs, Medical Homes
- Concierge Direct Practice Physicians
- PHYSICIANS ALIGNING WITH PLANS

Profound Changes

- 6 million newly insured Californians
- New investments in public health and prevention
- Health Insurance Exchange will have enormous influence over health plans and providers

Profound Changes

CMA will continue to lead the way

 CMA will defend the sanctity of the physician-patient relationship

CMA will help physicians succeed
 In the Era of Health Care Reform

CMA Physician Advocacy Physicians Can Guide Health Reform

"Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it is the only thing that ever has."

- Margaret Mead

